Baker Tilly Craft Brewery Services

BAKER TILLY

A taste of what makes us different



We understand your issues

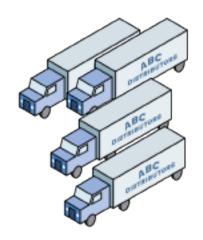


Candor. Insight. Results.



How do you increase production while maintaining your culture? Should you add a canning line?

Or hire out distribution?



How many? Who? What are the contract terms?

We offer the services to help



Candor. Insight. Results.

- > Site selection
- > Credits and incentives
- > Cost segmentation
- > Waste and energy
- > HR assistance



Expansion Services



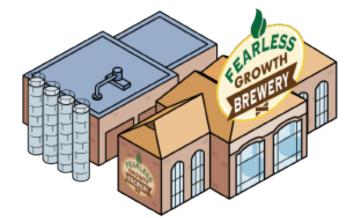
Sales Channel

- Internal / Sales
- Distributor partner(s)
- Retail sales



Compliance

- > Brewer in a barrel
- Outsourced accounting
- > Compilations and audit
- > Tax strategies and planning
- > Shareholder optimization





Financial Modeling & Financing

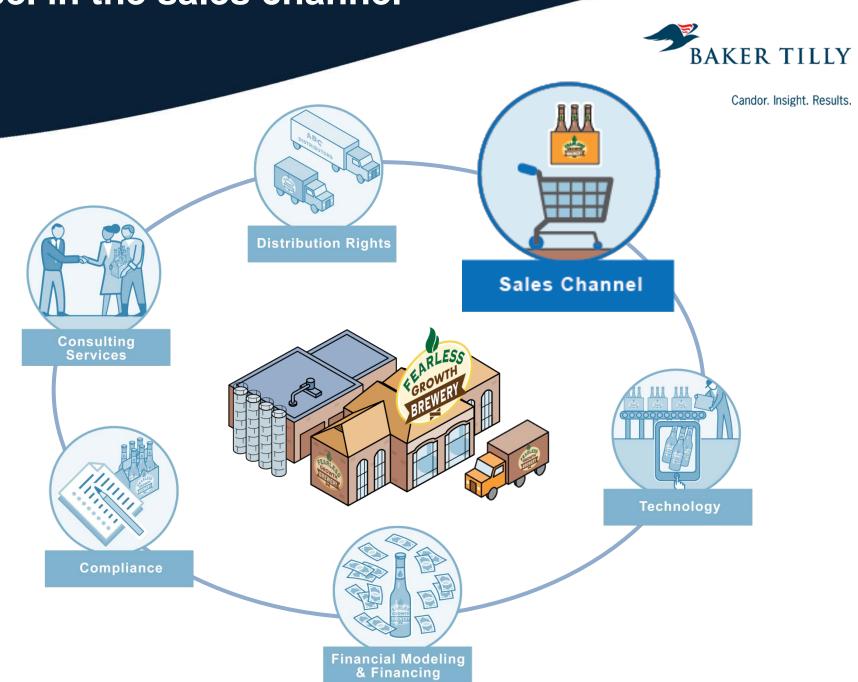
- Integrated financial model
- Weekly cash flow modeling
- > Buy / sell discussion
- > Bank and finance assistance
- Capital funding



Technology

- OrchestratedBEER™
- Intuit™ Beverage Channel partner
- > Process management
- Advanced reporting
 - POS Integrations

We excel in the sales channel



3-tiers of service









Distributor Engagement / Collaboration



Distributor /
Partner(s)



Exporting



Brewery Rep



Business Plan



Sales Team



Tier 1
Internal / Sales



Growth Strategy



Revenue / Retail Price Optimization



Tier 3
Retail Sales



Key Accounts



Compensation for Performance Implementation



Market Surveys / Research

Sales channel services Vision, Mission & Strategy Retail Standards & Processes Sales Team Management Tracking & Measuring Retail Tools& Templates Sales Team Deep Dive Revenue & Pricing Management Retail Distribution Control & Growth Strategy **Programming Market Surveys**

Taproom







Real life results



Client : National craft brewer Services provided

- Cost segregation study for new Greenfield plant in southeastern US
- Credits and incentives review, estimation of renewable energy tax credit at new brewery

Client benefit

- Minimized real estate taxation and optimized depreciation benefits
- Maximized the amount of tax credit, eligible cost and derived the most benefit from anaerobic digester project

Client: Regional bottling company Services provided

- > Financial statement audit
- > Employee benefit plan audit
- Tax planning, including cost segregation and facility depreciation, shareholder transitions – including buying out owners – federal and state tax return filing

Client benefits

- Increased tax savings
- Assistance in shareholder transitions, buyouts, and potential acquisitions

Client: Beer distribution group Services provided

- Assistance with multi-distributor
 agreement in effort to purchase
 Distribution Rights to Craft Brewery
- Assistance with financial modeling to support cash flow and financing needs, and acquiring financing with senior lenders

Client benefit

- Expand brand rights and distribution capabilities
- Cross wholesaler agreements

Lift Bridge Brewing talks success





What our clients say



Candor. Insight. Results.

"Baker Tilly has provided our quickly growing brewery with guidance on numerous aspects of our business including pricing, distributor relationships, and financial modeling. Their depth of experience and understanding of the industry has been an invaluable resource to us as we face the incredible challenge of intense growth. Most importantly Baker Tilly has always taken the time to fully understand our business goals and the unique company culture that drives us towards those goals."

Tom Whisenand Co-Founder



Octopi Brewing talks success





Where are you in the Craft Brewery Lifecycle?







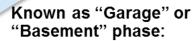


Multi-State Distribution



Multi-Location Brewing





- Business Planning/Banks
 -Financial Forecasts
- Sweat Equity & Structure
- Payroll, Sales & Withholding Taxes
- Buy/Sell Agreements
- Where to Brew
- OBeer OnDemand

Stand alone brewery serving local traffic and retail buyers:

- Working Capital
- Distributors
- Own/Lease
 - Brewery/Warehouse
 - Transportation
- Key Management Compensation
- R & D Credits
- Energy efficiency
- OBeer OnDemand

Growing beyond your home marketplace:

- Contract Brewing
- Multi-state Nexus issues
- State contract laws
- Need for additional working capital
- Use of Distribution Rights
- Payment terms during market acceptance
- OBeer Enterprise

Customer growth outside of region:

- Site selection
- Onsite energy, water, infrastructure
- Project finance plant and corporate growth
- Credits/Incentives
- ESOPs
- Strategic tax planning
- OBeer Enterprise



© 2015 Baker Tilly Virchow Krause, LLP all rights reserved

Baker Tilly craft brewery team



Candor. Insight. Results.

What we do:

Using the business consulting resources of the 12th largest accounting and advisory firm* in the industry, we have created a team of dedicated industry specialists committed to taking your brewery to the next level of success. No matter what challenge you're facing, whether it be entering a new state, building a new brewery, or finding a drinking buddy, we have solutions to your toughest challenges.

Meet our national representatives:



Scott Ebert, CPA
Favorite beer style: English IPA
scott.ebert@bakertilly.com
612 669 2567



Jack McCraine
Favorite beer style: Barrel aged stouts and porters
jack.mccraine@bakertilly.com
314 604 5518



Mike Poggi Favorite beer style: West coast style IPA mike.poggi@bakertilly.com 412 697 6418



Andy LaRose
Favorite beer style: Session IPAs andy.larose@bakertilly.com
612 867 5676



Gloria Atika
Favorite beer style: Full-bodied sours
gloria.atika@bakertilly.com
651 757 0275



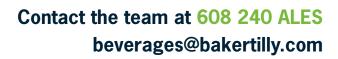
Robert Duffield
Favorite beer style: Still deciding robert.duffield@bakertilly.com 717 718 6938



Jason McMackins
Favorite beer style: Session IPA jason.mcmackins@bakertilly.com 314 452 0482



Alexis Corazzini
Favorite beer style: Witbier alexis.corazzini@bakertilly.com 612 876 4543





Tom Day
Favorite beer style: Russian imperial stout
thomas.day@bakertilly.com
218 820 6172



Dean Harris
Favorite beer style: American stout
dean.harris@bakertilly.com
763 913 7963

The information provided here is of a general nature and is not intended to address the specific circumstances of any individual or entity. In specific circumstances, the services of a professional should be sought.



Candor. Insight. Results.

WARNING: Working with the Baker Tilly Craft Brewery Team may cause success to follow. Success may cause a desire to over indulge. Baker Tilly is not responsible for any mischief caused by pending success and drinking thereafter.

608 240 ALES beverages@bakertilly.com